1906

CA	ND		TE'S	N A	ME
~~	ΝЫ	IPP	IIE 3	IZA	

POSITION VICE PRESIDENT OF OPERATIONS

DATE

REVIEWER'S NAME

The Score Card is used to determine a preliminary score for each candidate and their potential fit for the role.

- 1. Begin with a phone or video interview.
- 2. Complete this Scorecard using the data collected from the phone interview, resume, and completed Skill Survey.
- 3. Use the completed Scorecards to compare each candidate (on an apples-to-apples basis) to decide who moves on to the next step in the interview process.

SCORING KEY

- **3 = Excellent** | Proven experience, background, and past examples that are a strong fit for this role.
- 2 = Competent | Experience, background, and examples that are a potential fit for this role.
- 1 = Below Average | Experience background and examples that could be a detriment to this role. Bonus = +1 | Exceptional experience or characteristics that go above and beyond the desired requirements for this role.

SI	KILL SURVEY ANSWERS TO SCORE	SCORE
1.	Provide an overview of your experience, including years of experience, in tableting operation. Highlight any experience managing multiple sites. Highlight any relevant experience with nutraceutical product development / R&D and bringing a new nutraceutical product to market / production.	
2.	What is the largest group you have led? Of that number, what was the breakdown between direct and indirect reports? What functional areas reported to you?	
3.	Describe a significant technological challenge or roadblock that you have faced in your recent career and how you were able to solve it. What were the final results?	
4.	What stages of the product life cycle were you directly involved?	
5.	What percentage of your work was "in the trenches" and "hand-on" as opposed to in the office or boardroom?	
	SKILL SURVEY TOTAL SCORE	

ADDITIONAL CONSIDERATIONS	YES/NO/UNCERTAIN
Education Fit Is the candidate's formal education and training an asset to this role?	
Relocation Fit Does the candidate have minimal hurdles to relocation (home ownership, employed spouse, children in grade school, cost of living difference, etc.)?	
Motivation Fit How interested is the candidate? Will your opportunity compete with the candidate's current role, an upcoming promotion, possible counter offers, or other ongoing interviews with competitors?	
Compensation Fit Will we be able to offer a total compensation package that will motivate the candidate to make a change?	
Communication Fit Is the candidate a strong communicator who is easy to understand?	

For each candidate that moves forward, now is the time to start the reference check process (<u>www.outmatch.com</u>) background check process (<u>www.clearcheck.com</u>) and assessment process (<u>www.hogan.com</u>). Remember, the more data and information you can collect <u>earlier in the</u> interview process, the better - as this will make for much better interviews and hiring decisions.

ADDITIONAL REVIEW NOTES: